

CONTINUOUS IMPROVEMENT

What Can't You See?



dsmAgile
Des Moines, IA
September 9, 2016

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Improvement Today?

Retrospectives

Kaizen

Post-mortem





Your Experiences?



A Thought Experiment...

Big Data



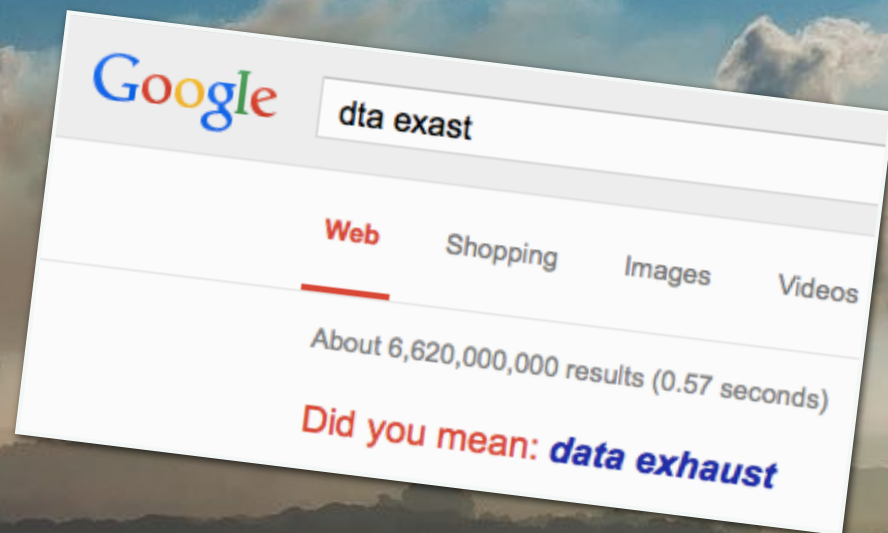
Big Data



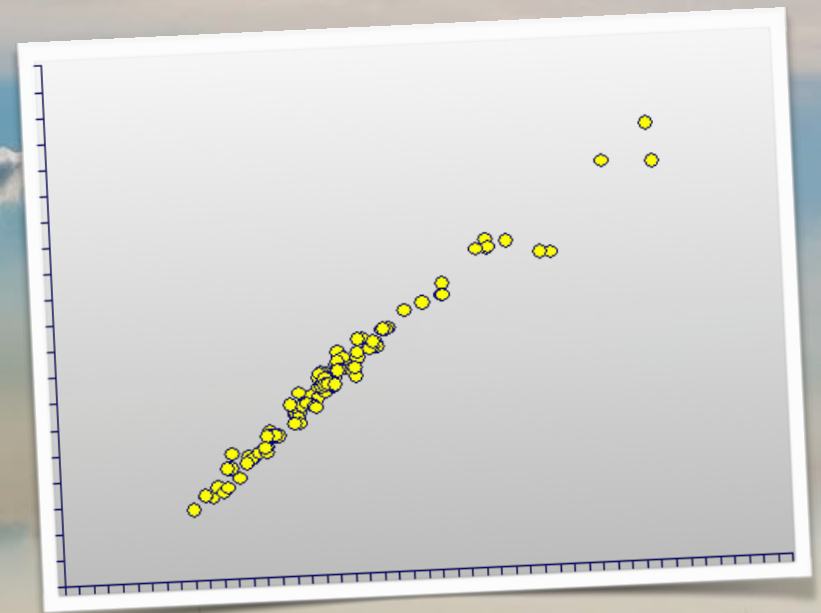
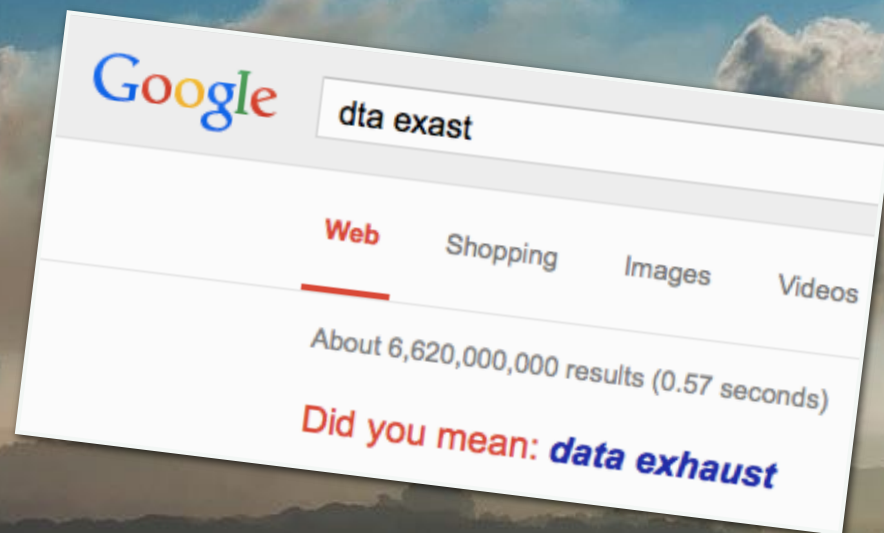
Data Exhaust



Data Exhaust



Data Exhaust





Laptop
Blues

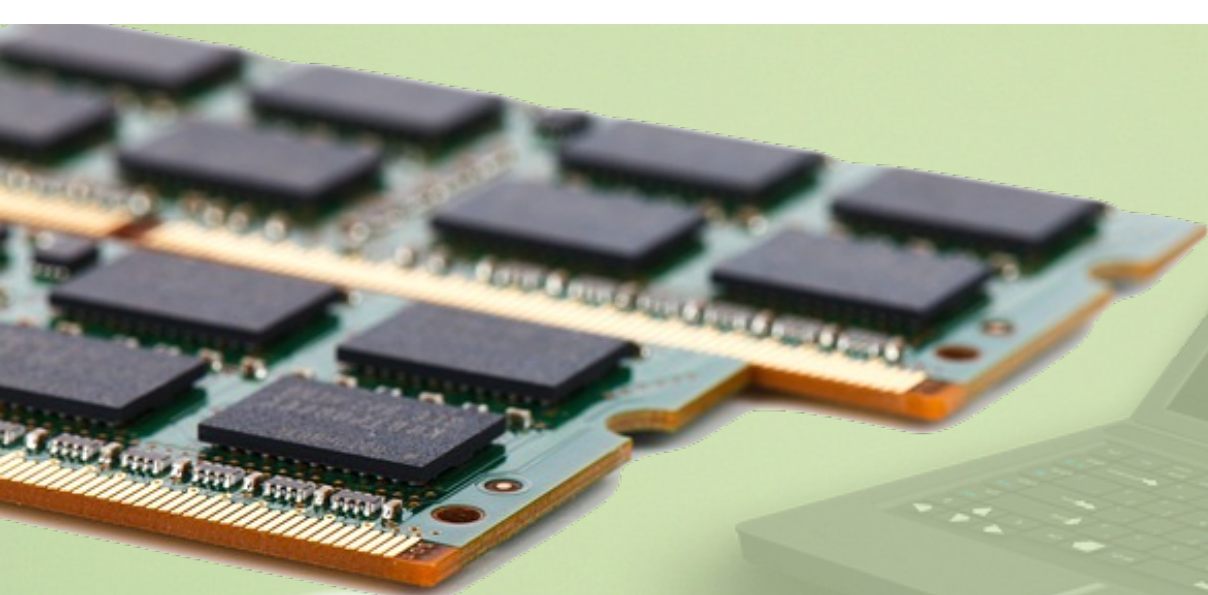
How Often?

Duration?



Configuration?

Laptop
Blues



Results




Oops!
I Forgot



Oops!
I Forgot

Change History?

Results



```
~/code/coefficient (master) $ git status
# On branch master
# Changes to be committed:
#   (use "git reset HEAD <file>..." to unstage)
#
#       modified:   coefficient-core/pom.xml
#       new file:   coefficient-core/src/main/java/com/example/RowMapper.java
#       new file:   coefficient-core/src/main/java/com/example/ThreadManager.java
#
# Recommendations:
#   - Other developers who changed 'coefficient-core/src/main/java/com/example/ThreadManager.java'
#     also changed 'coefficient-core/src/main/resources/thread-manager.properties'
#
~/code/coefficient (master) $
```


Where are the bugs?

```
95 <div class="container">
96   <div class="carousel-caption">
97     <h1>One more for good measure.</h1>
98     <p>Cras justo odio, dapibus ac facilisis in, egestas eget quam.
99     .</p>
100    <p><a class="btn btn-lg btn-primary" href="#" role="button">Browse
101    </p>
102    </div>
103  </div>
104  <a class="left carousel-control" href="#myCarousel" role="button" data-sli
105    <span class="glyphicon glyphicon-chevron-left" aria-hidden="true"></span>
106    <span class="sr-only">Previous</span>
107  </a>
108  <a class="right carousel-control" href="#myCarousel" role="button" data-sli
109    <span class="glyphicon glyphicon-chevron-right" aria-hidden="true"></span>
110    <span class="sr-only">Next</span>
111  </a>
112  </div><!-- /.carousel -->
113
114 <!--Featured Content Section-->
115 <div class="container">
116   <div class="row">
117     <div class="col-md-4"></div>
118     <div class="col-md-4"> <h2> FEATURED CONTENT </h2> <div class="featurette">
```


Where are the bugs?

Comments?

Ticket Tracking?

Code History?



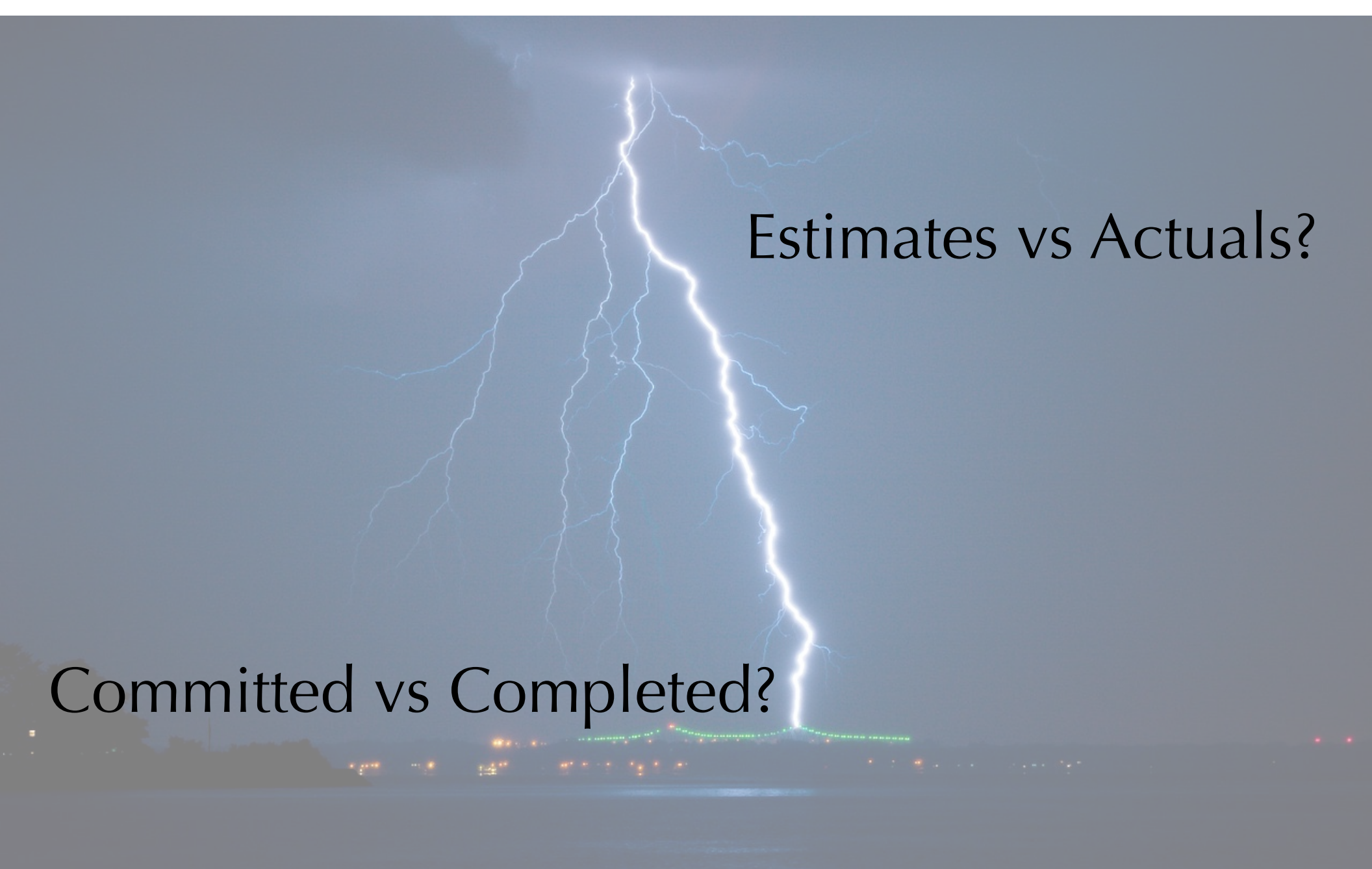
Results



CommitLogFileParser.java
CommitProcessor.java
GitCommitLogFileParser.java
InternalFileExtractor.java
OrientDbBundle.java
OrientDbConfiguration.java
OrientDbManager.java
RelatedStoriesResource.java
RelatedStoryBuilder.java
Story.java
StoryDetail.java
StoryOptics.java
StoryStory.java



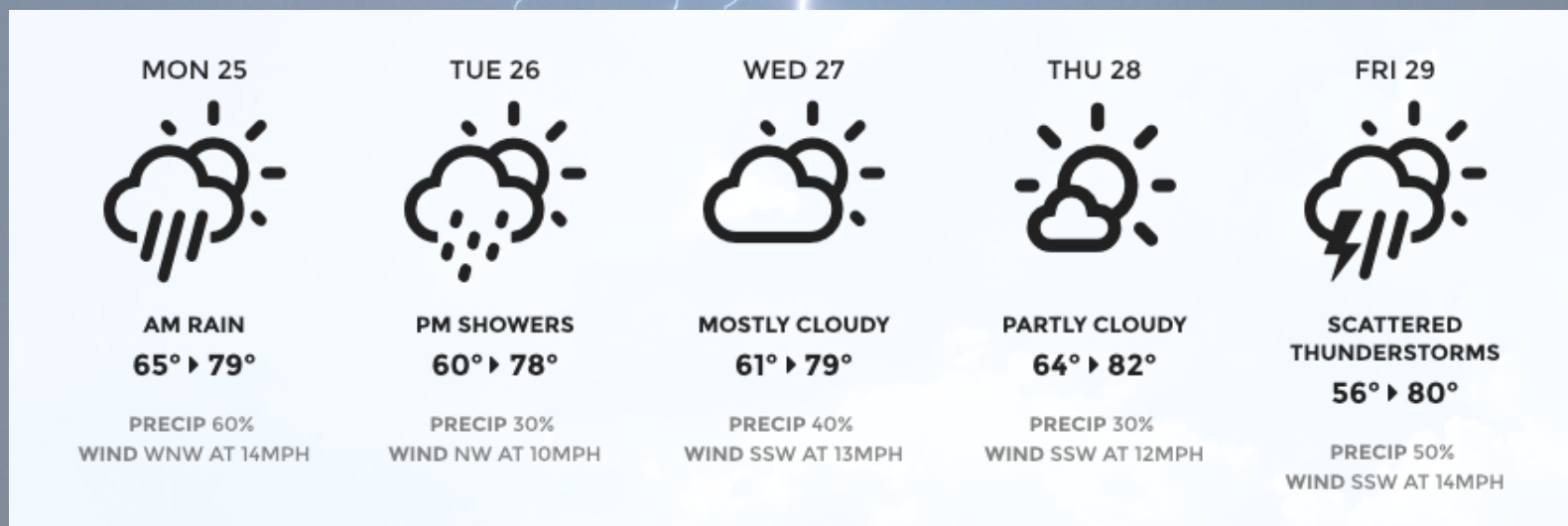
Missing Commitments?



Estimates vs Actuals?

Committed vs Completed?

Missing Commitments?

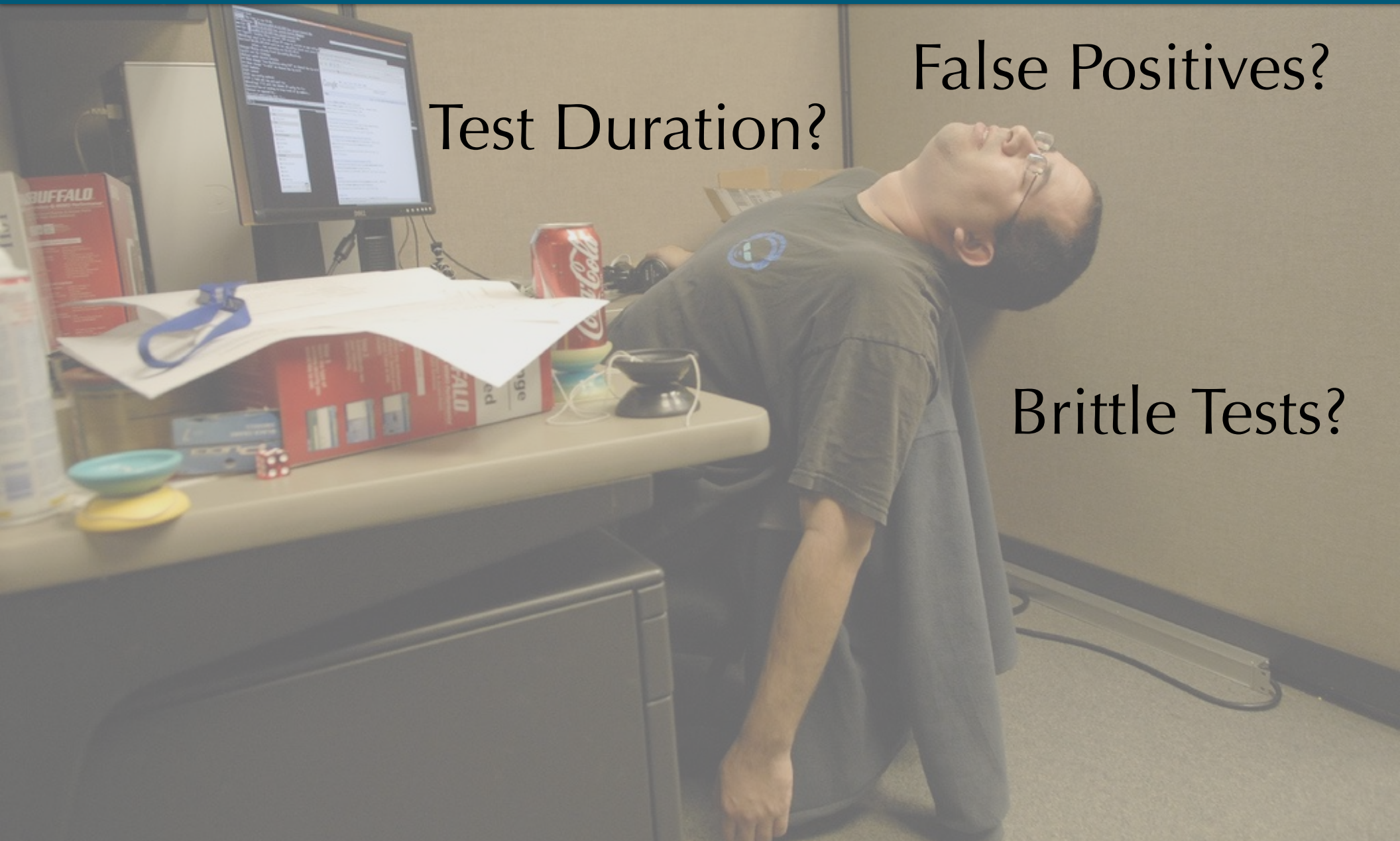


Results

Long Test Runs?



Long Test Runs?



False Positives?

Test Duration?

Brittle Tests?

Results

- LearnerReceivesCertificate [Brittle, Slow]
- InstructorLaunchILT [Brittle]
- AdministratorLearningPlanProgressReport [Slow]
- AdministratorSearchForCannedContent [Brittle]
- LearnerTextSearch [Slow]
- AdministratorAutoAssignmentOfGroups [Slow]
- AdministratorAutoAssignmentOfCourses [Slow]
- AdministratorAddUser



Can We Increase Velocity?

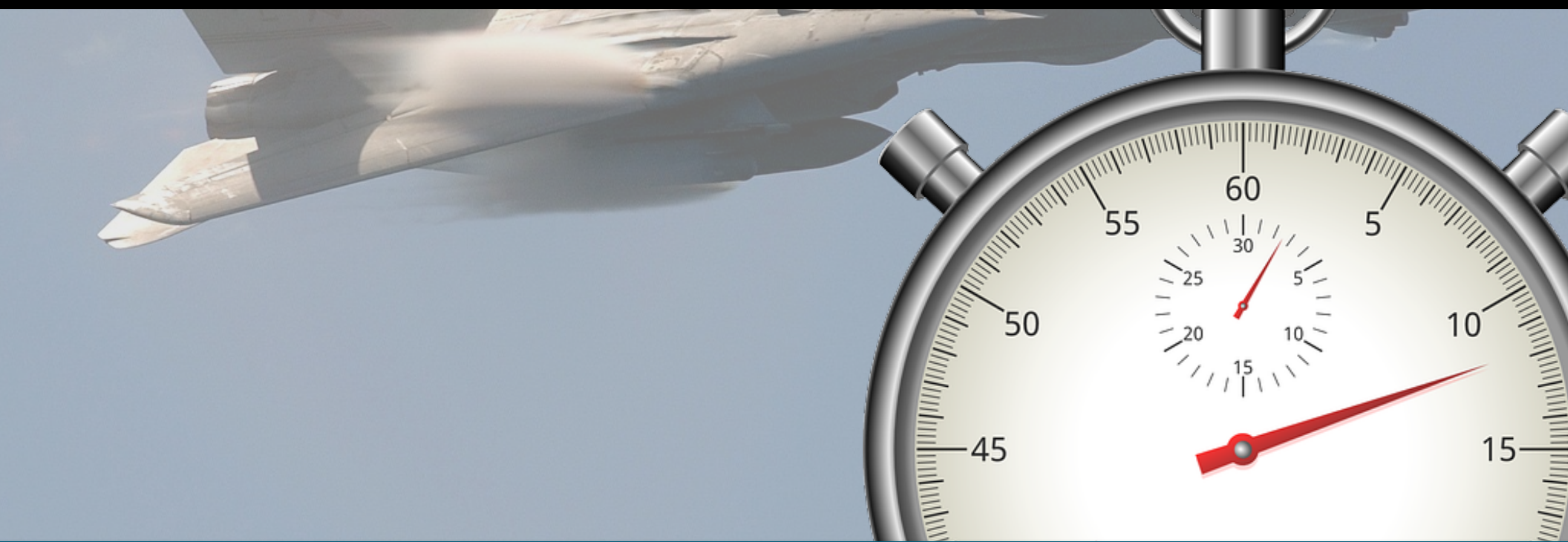
Personal Capacity?



Meetings?

Interruptions?

Can We Increase Velocity?



Results

Regression Testing?

A person wearing a dark pinstripe suit jacket over a white shirt is holding a white rectangular sign. The sign features the text 'QUALITY CONTROL' in bold black capital letters. A red circular stamp is placed over the word 'CONTROL'. The stamp contains the word 'CONTROL' at the top and bottom, and 'QUALITY' in the center, all in red capital letters. The person's hands are visible holding the sign, and a necklace with a small square pendant is visible around their neck.

QUALITY CONTROL

Regression Testing?

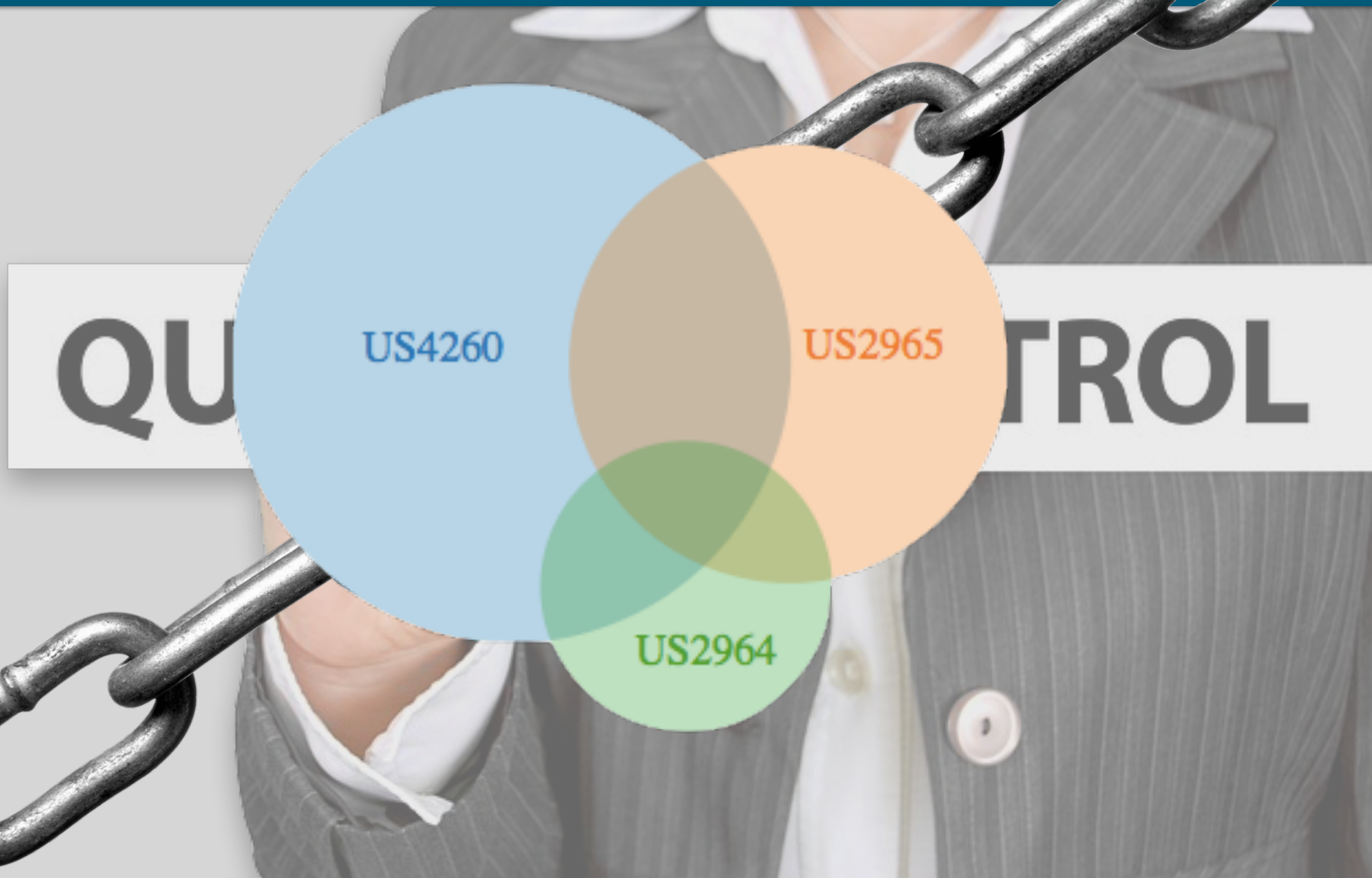
Defect
Density?

QUALITY CONTROL

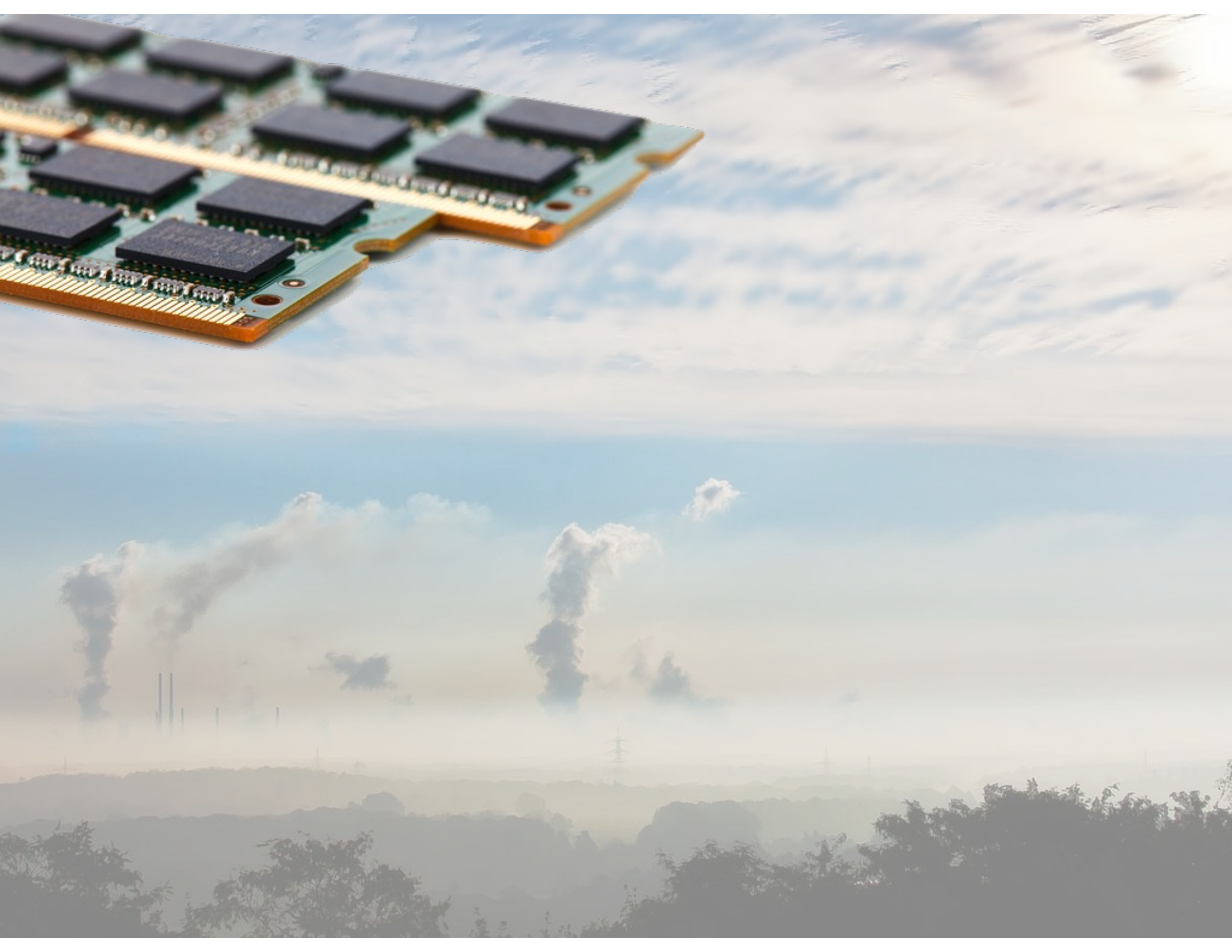
History?

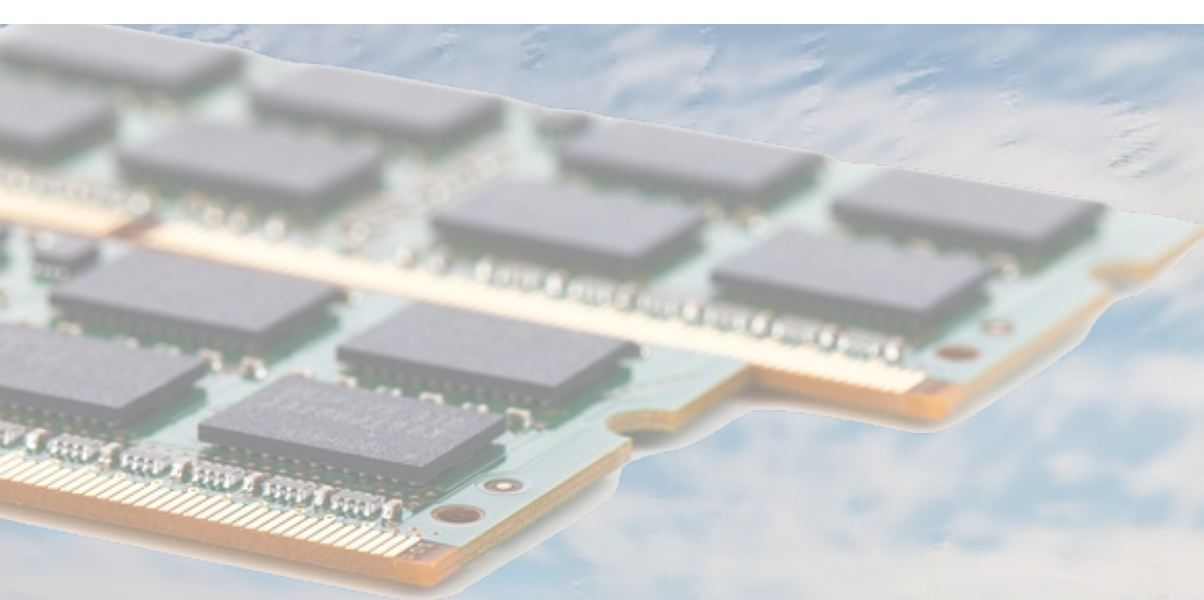


Results

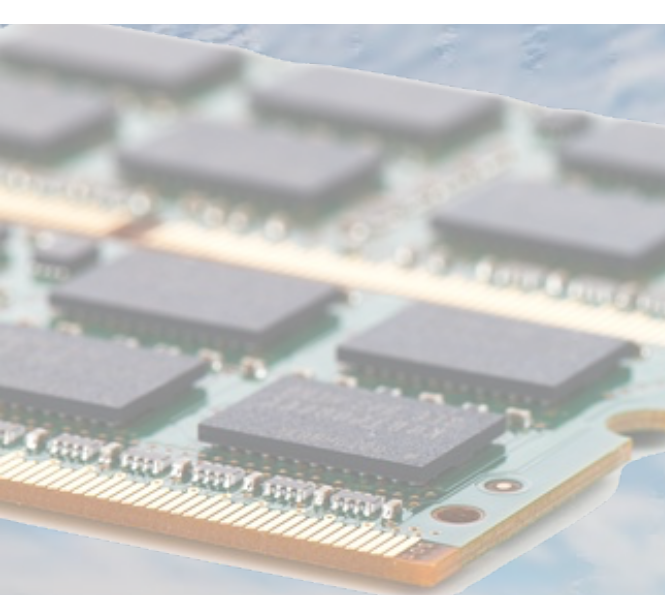








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```



Author.java AuthorOptics.java

CommitLogFileParser.java

CommitProcessor.java

GitCommitLogFileParser.java

InternalFileExtractor.java

JacksonCsvProvider.java

LoadCommitsResource.java

OrientDbBundle.java OrientDbConfiguration.java

OrientDbManager.java

RelatedStoriesResource.java

RelatedStory.java

RelatedStoryBuilder.java

SchemaInitializer.java

Story.java

StoryDetail.java StoryOptics.java

StoryStory.java

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OrientDbBundle.java OrientDbConfiguration.java

RelatedStory.java

ry.java

Optics.java

y.java

MON 25



AM RAIN
65° ▶ 79°

PRECIP 60%
WIND WNW AT 14MPH

TUE 26



PM SHOWERS
60° ▶ 78°

PRECIP 30%
WIND NW AT 10MPH

WED 27



MOSTLY CLOUDY
61° ▶ 79°

PRECIP 40%
WIND SSW AT 13MPH

THU 28



PARTLY CLOUDY
64° ▶ 82°

PRECIP 30%
WIND SSW AT 12MPH

FRI 29



SCATTERED
THUNDERSTORMS
56° ▶ 80°

PRECIP 50%
WIND SSW AT 14MPH

```
~/code/efficient-core$ git status
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# Changes to be committed:
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#   new file:   coefficient-core/src/main/java/com/example/ThreadManager.java
# Recommendations:
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```

The background image shows a hazy industrial landscape. In the distance, several tall smokestacks are visible, with thick plumes of dark smoke rising into the air. Below the smoke, a series of power lines and pylons stretch across the horizon. The foreground is filled with the dark, silhouetted branches of trees. The sky is a mix of blue and white, with soft, wispy clouds. The overall lighting suggests a dawn or dusk setting, with a warm, golden glow on the horizon.

Learn To Spot & Leverage Data Exhaust

Questions?

Want something useful to take back to the office?

Presentations these days are full of pictures and not any words. That's great for when you're at the conference taking in the information in person, but they just don't translate when you come back and explain it to your team.

That's why we've created a shareable version of this presentation, it contains all of the content from the live presentation, but in a more digestible format for taking offline and reviewing and sharing with your colleagues. All you've got to do is go to e-mail us at presentation@leantechniques.co. Once we've received your e-mail, you'll receive the sharable version and any updates we make to the presentation moving forward.

Thanks for attending and let us know how you've leveraged data exhaust to improve your overall software delivery performance.

Thanks!
Brandon

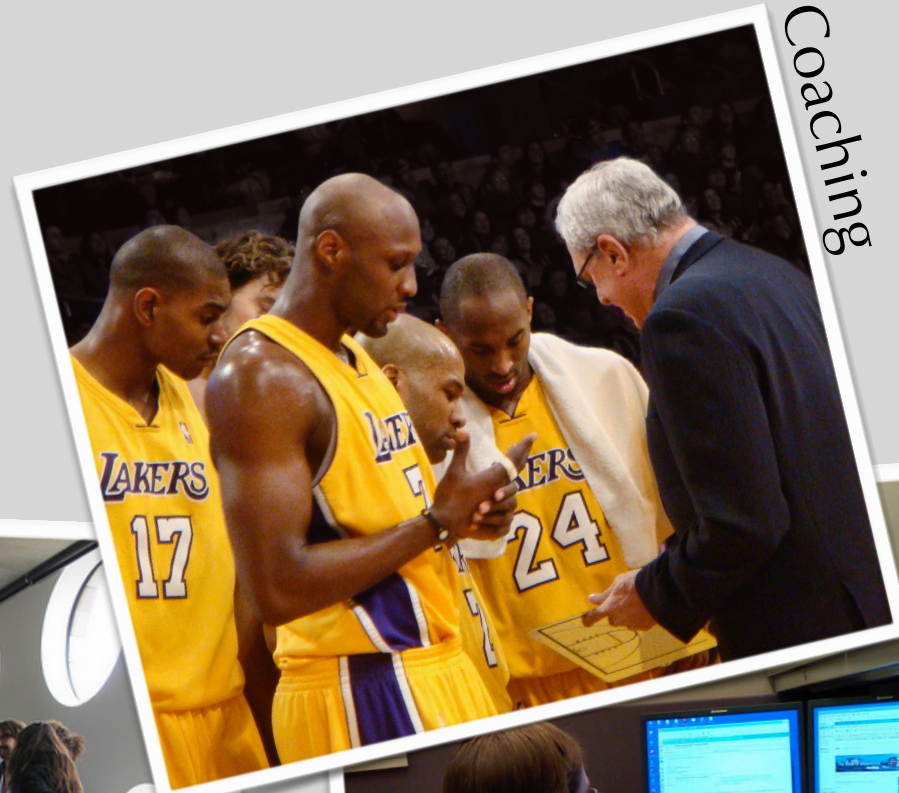


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Product Development



Coaching



Staffing

Contact Us